

Peter J. Lenkway
3214 Dungarvan Drive
Tallahassee, Florida 32308
W(904)488-0980 H(904)668-4107
Internet: lenkwap@mail.firn.edu
www.firn.edu/doe/edtech

EDUCATION

Ph.D. Curriculum and Instruction, Reading, Florida State University, 1981
M.S. Curriculum and Instruction, Reading, Florida State University, 1977
Florida Teaching Certificate: Reading (K-12), English (6-12)
B.S. English Education, Florida State University, 1970
A.A. Miami-Dade Community College, 1968
North Miami High School, Diploma, 1966

PROFESSIONAL EXPERIENCE

August 1996 to Present

Administrator, Office of Educational Technology

Florida Department of Education, Tallahassee, Fl.

Provide leadership, assistance and support to the public education system in the use of technology to improve student outcomes.

Administer and direct the budgeting, planning, implementation and management of instructional technology initiatives, instructional television, public broadcasting and distance learning.

Provide information to Senate and House members and their staffs, analyze and comment on proposed budget and legislative items.

September 1993 to August 1996

Project Manager, Bureau of Educational Technology

Florida Department of Education/Florida State University, Tallahassee, Fl.

Provide Florida school districts state level leadership, and support for planning, procurement, training and implementation of all instructional applications of technology and distance learning.

Provide educational technology and distance learning expertise for Division of Public Schools, Community Colleges, State University System, the Florida Distance Learning Network and other agencies.

Implement and manage competitive bids for the Florida Educational Software Contract Project.

Administrator of the Florida Technology Initiatives Study to produce a statewide direction setting document for the use of instructional technology.

Coordinate co-development between FDOE, and software industry partners for production of new educational multimedia materials.

Administered Florida Model Technology Schools Program.

Program Chair for the Florida Educational Technology Conference providing over 200 training sessions for an audience of 12,000 educators in a three day conference.

Provide presentations, information dissemination, data analysis and materials for stakeholder groups, legislators, professional organizations and public and private sector requests for information about Florida's leadership role in educational technology.

November 1992 to September 1993

Multimedia Trainer

Florida Department of Education/University of Central Florida, Tallahassee, Fl.

Provided training for educators in 20 North Florida school districts on skills and techniques for integrating the use of multimedia technology into instruction. Training topics included:

Hypercard stacks and Linkway folders for DOS and Mac.

Telecommunications and Distance Learning.

Quicktime video software and Digital Image Capture and use.

Presentation software.

Videodisc player Level I and Level III use and CD-ROM.

Bar code for videodisc control.

July 1987 - November 1992

Director, Management Information Systems and Instructional Technology

Monroe County School Board, Key West, Fl.

Management, implementation and training for all instructional and administrative technology applications.

Coordinated a multi-million dollar technology based initiative to improve student performance in all grade levels and content areas.

Implemented computer systems to provide district wide telecommunications and data based reporting for key decision makers.

Developed two successfully funded Florida Instructional Technology Grants centered on implementing innovative instructional programs in environmental science and restructuring at the elementary school level.

Served on district Accountability and School Improvement Task Force.

Produced and disseminated to all Florida elementary schools materials for integrating word processing with elementary writing programs.

Proven ability to successfully implement and manage a diversified range of projects and work effectively within a team.

Experience with integrated learning systems, local area networks, videodisc, CD-ROM, stackware, computer to video interface and multimedia production.

December 1983 - June 1987

Computer Education Program Specialist

Florida Department of Education, Tallahassee, Fl.

Established technical assistance programs for all Florida school districts on the effective use of technology.

Coordinated development of curriculum frameworks for all computer application and programming courses offered K-12 in Florida.

Provided leadership for the development of Minimum Student Performance Standards in Computer Literacy.

Initiated the formation of professional organizations for computer educators in Florida.

Presented at national and state level conferences on applications of technology in mathematics, science, foreign language, ESE and English education.

Developed the concepts and funded the production and dissemination of the teacher training materials "Instructional Materials For Computer Literacy" and "Artificial Intelligence Lessons."

April 1982 - December 1983

Regional Education Coordinator.

Tandy Corporation/ Radio Shack

Liaison between forty-two company stores and all schools, colleges, and universities in thirteen Florida counties and Puerto Rico.

Provided workshops for teachers and administrators, training for store personnel in education products and technical support for publishers of educational software.

Designed and installed CAI and programming labs for school districts and higher education.

Experience and training with telecommunications and networking.

September 1976 - April 1982

English and Reading Teacher

Rickards High School, Leon County School District, Tallahassee, Fl.

Pioneered the development, implementation and evaluation of microcomputer programs for instruction in reading.

Served on school and district computer selection committee.

Conducted research and evaluation on the effectiveness of Teletype and PLATO computers in conjunction with Florida State University.

Established an individualized remedial program for basic skills that was identified as exemplary by the Florida DOE.

August 1970 - June 1971

English Teacher

Ada Merritt Junior High, Dade County School District, Miami, Florida,

Duties included obtaining and developing materials for reading instruction.

Served as faculty advisor for drama club.

PUBLICATIONS

Lenkway, P. (1996, 1997) Tallahassee Talk ,*Florida Educational Computing Quarterly*

Lenkway, P. (1993, 1994, 1995, 1997). Multiple articles, *Ed Tech News*: Florida Department of Education

Lenkway, P. (1989). *Interactive Lessons For Integrating The Computer Literacy Minimum Student Performance Standards*, Tallahassee, Florida: Florida Department Of Education.

Lenkway, P. and Yahn C. (1989). Interactive Lessons To Teach Florida Minimum Standards In Computer Literacy, *Florida Educational Computing Quarterly*. 1(3),71-76.

Lenkway, P. (1988). Minimum Student Performance Standards In Computer Literacy: Florida's New State Law, *Technological Horizons In Education Journal*. 26(2), 55-57.

RECENT COLLABORATIVE PUBLICATIONS

Florida Distance Learning Network Needs Assessment, Tallahassee, Florida: Florida Department Of Education, 1995.

Florida Department of Education Software Project Catalog, Tallahassee, Florida: Florida Department Of Education, 1993-94, 1994-95, 1995-96.

Improving Schools With Technology: Tools for Reaching Florida's Goals for Education, Tallahassee, Florida: Florida Department Of Education, 1995.

Florida's Model Technology Schools "What we have learned...", Tallahassee, Florida: Florida Department Of Education, 1995.

A Study of Florida's Statewide Technology Initiatives, Center for Educational Leadership and Technology, Marlborough, Massachusetts, 1994.

School Technology Incentive Awards: 1993-94 School District Expenditures, Tallahassee, Florida: Florida Department Of Education. 1995

FUNDED COMPETITIVE GRANT PROPOSALS

Pilot QT³ School: Quality Teaching Today and Tomorrow. Implemented nontraditional student teacher ratios, differentiated staffing and massive infusion of training to increase student performance and provide sustainable operating cost benefits in a pilot elementary school. Florida Instructional Technology Grant Program, 1991, \$200,000

Monroe County's Project REEF: Revitalizing Education through an Environmental Focus. District restructuring of K-8 science instruction using technology labs for environmental study. Florida Instructional Technology Grant Program, 1990, \$395,970

Interactive Lessons For Integrating The Computer Literacy Minimum Student Performance Standards. Teacher developed and classroom tested lessons plans using word processing software were developed and disseminated statewide. Title II Grant, 1989, \$67,400

MULTIMEDIA CODEVELOPMENT PROJECTS

I participated in the design, development, contract management, marketing and/or training for the following:

Connections, Challenges, Choices: Decision Development Corporation, multimedia K-8 social studies materials.

Choosing Success: technology assisted materials for At-Risk students in grades 9-12 with Computer Curriculum Corporation

K-12 integrated learning system in the English for Speakers of Other Languages (ESOL) area with Jostens Learning Corporation.

ABC News InterActive curriculum based videodisc "*Communism and the Cold War*" contains the historic events of recent times on interactive videodisc for use in social studies classes.

ABC News InterActive curriculum based videodisc "*The Lessons of War*" takes an innovative look at the history of conflict in the twentieth century.

Vital Links: The Florida Department of Education, The California Department of Education, the Texas Education Agency, and Davidson Associates Inc., multimedia, curriculum-based, learning package for middle grades United States history.

CD-ROM Atlas of Florida: IBM, Apple and Florida State University, houses thousands of facts and figures, photos, videoclips and high quality maps and graphics. The Atlas is intended for use in local and state government agencies as well as in the schools.

PROFESSIONAL ACTIVITIES

CONFERENCES

Florida Educational Technology Conference - Program Chair, 1994, 1995, 1996
Telecommunications In Education Conference - Planning Committee, 1995
National School Boards Association - Technology+Learning Conference, 1996
International Conference of Technology In Education - Planning Committee 1995
Florida Educational Technology Conference - Presider, Opening General Session 1986, 1987
Florida Educational Technology Conference-Presenter, 1984, 85, 86, 87, 89, 90, 92, 93, 95, 96, 97
National Education Computing Conference - Participant, 1986, 1993, 1994, 1995
IBM Schools Executive Conference - Participant, 1990, 1992
Florida Association of Mathematics Supervisors - Invited Speaker, 1988, 1989
Florida Foreign Language Association Conference-Presenter, 1987
Florida Reading Association Conference -Presenter, 1985
National Conference on Technology And Education - Presenter, 1985
Florida Association of Educational Data Systems -Presenter, 1986, 1987

COMMITTEES and BOARDS

Software Publishers Association -Cody Awards Committee, 1997
Astronauts Memorial Foundation - Education Technology Advisory Board, 1997
Florida Alliance for Assistive Services and Technology - Board of Directors, 1997
Florida Distance Learning Board of Directors Needs Assessment Design Team - 1995
Florida SchoolYear 2000 Legal Issues Task Force - 1996
Florida Educational Technology Conference Steering Committee - 1994, 1995, 1996
Mote Marine Laboratory JASON Project Planning Committee - 1995-96
School Policy Advisory Council, W.T. Moore Elementary -1994,1995
Retrofit for Technology Project Grant Review Committee - 1993
Florida SchoolYear 2000 Policy Advisory Council-Appointment by Commissioner of Education, 1991
Florida Instructional Materials Software Selection Committee - Appointment by Commissioner of Education, 1988, 1989, 1990, 1991, 1993

ADVANCED TRAINING INSTITUTES

IBM Multimedia Development Training Institute - 1991
U.S. Space Foundation/NASA Teaching Seminar -U.S. Air Force Academy, 1991
School Improvement Team Leadership Institute - 1991
Novell Netware Networking Technologies Training -1990

PROFESSIONAL AFFILIATIONS

Southeastern Regional Education Board - Technology Task Group 1997
Southeast and Islands Regional Technology Consortium - Technology Advisory Committee, 1996,97
Florida On-Line High School Project- Board of Directors, 1997
Florida Instructional Computing Supervisors - President, 1990
Florida Instructional Computing Supervisors - Board of Directors, 1986, 87, 89, 91, 97
Florida Association for Computers In Education -Board of Directors, 1986, 1987, 1997
California Computer Using Educators
International Society for Computers in Education
National School Boards Association Institute for Transfer of Technology to Education - Network Member, 1990, 1991, 1992

REFERENCES

Mr. Robert Walker, Superintendent
District School Board of Monroe County
242 White Street
Key West, Florida 33040
(305)296-6523

Mr. Alan Olkes, Chief of Staff
Office of the Superintendent
Dade County Public Schools
1450 N.E. 2nd Avenue
Miami, Florida 33132
(305)995-1000

Mr. John Opper, Jr.
Post Secondary Planning Commission
Florida Education Center
Tallahassee, Florida 32399
(904)488-7896

Ms. Dianne Lane, Superintendent
Columbia County Schools
P. O. Box 1148
Lake City, Florida 32056
(904)755-8000

Dr. Donna Baumbach, Director
Instructional Technology Resource Center
The University of Central Florida
Orlando, Florida 32816
(407)823-5135

Dr. Ann Barron, Director
Florida Center for Instructional Technology
The University of South Florida
Tampa, Florida 33620
(813)974-3470

Mr. Bennett C. Russell, Superintendent
Santa Rosa County Schools
603 Canal Street
Milton, Florida 32570
(904)623-3663

CC: 96-45

BELLSOUTH

Cynthia K. Cox
Executive Director-
Federal and State Relations

Suite 900
1133-21st Street, N.W.
Washington, D.C. 20036-3351
202 463-4104
Fax: 202 463-4196

EX PARTE

August 15, 1997

Mr. William F. Caton
Acting Secretary
Federal Communications Commission
1919 M Street N.W., Room 222
Washington, D.C. 20554

Re: CC Docket Nos. 96-45, 97-21

Dear Mr. Caton:

Attached is a letter to Chairman Hundt nominating Mr. Richard Teel from BellSouth to a seat on the Board of the Universal Service Administrative Company per the Public Notice (DA 97-1561) issued on August 1, 1997. Please make this letter part of the record in the above-captioned proceeding.

Sincerely,



Cynthia K. Cox

Attachment

cc: Chairman Hundt

RECEIVED
AUG 20 1997
FEDERAL COMMUNICATIONS COMMISSION
OFFICE OF THE SECRETARY



August 15, 1997

The Honorable Reed Hundt
Chairman
Federal Communications Commission
Room 814
Washington, DC 20554

Dear Mr. Chairman:

BellSouth Corporation, SBC Communications Inc., GTE, and US West, Inc., are pleased to nominate J. Richard Teel to a seat on the Board of the Universal Service Administrative Company (USAC). Mr. Teel's twenty-three years of experience in the telecommunications industry and his position, as Vice President - Regulatory and External Affairs for BellSouth Telecommunications, makes him eminently qualified to serve as a USAC Director.

Mr. Teel began his career in 1974 as an attorney with South Central Bell Telephone Company. From 1977 to 1980, Mr. Teel was a member of AT&T's legal department. In 1980, Mr. Teel returned to South Central Bell's Legal Department. In 1984, he was appointed General Counsel for BellSouth's telephone equipment company. Mr. Teel was appointed General Counsel, BellSouth Services, Inc. on October 1, 1985. He was elected an Officer of BellSouth in January 1988. Mr. Teel accepted his present position in 1991.

Over the course of his career, Mr. Teel has worked extensively with both state and Federal regulators. He has had overall responsibility for BellSouth's pricing, costing, separations, and tariff preparation. In his current position, Mr. Teel has overall responsibility for developing state and Federal regulatory policy and planning for BellSouth's telephone operations.

In addition to this nomination, the undersigned companies further recommend the subsequent adoption of a new Rotational Plan for the Bell Operating Company ("BOC") and GTE directorship. The Rotational Plan should include the five Regional Bell holding companies and GTE.

Sincerely,



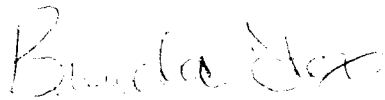
Robert T. Blau
Vice President - Executive and Federal Regulatory Affairs
BellSouth Corporation

A handwritten signature in cursive script that reads "Zeke Robertson".

Dale (Zeke) Robertson
Senior Vice President - FCC
SBC Communications Inc.

A handwritten signature in cursive script that reads "Geoffrey C. Gould".

Geoffrey C. Gould
Vice President - Government and Federal Regulatory Affairs
GTE

A handwritten signature in cursive script, appearing to read "Brenda Fox".

Brenda Fox
Vice President - Government Relations
US West, Inc.

**J. Richard Teel
Vice President - Regulatory & External Affairs
BellSouth Telecommunications, Inc.
Atlanta, Georgia**

- **Over 23 years experience in the telephone industry**
- **Currently responsible for developing state and federal regulatory policy and planning for BellSouth's telephone operations**
- **Over 17 years experience as a regulatory attorney in a telephone company state office, a regional Bell headquarters operation and AT&T headquarters in New York**
- **Works extensively with both State and Federal regulators and industry groups. Former member of the RBOC Contingent Liability Oversight Committee and the BellCore Regulatory Governance Committee. Member of the Planning Committee of the Southeastern Corporate Law Institute**
- **Many years experience in traditional state ratemaking proceedings as well as overall responsibility for developing BellSouth's Price Regulation Plans. Experience also includes overall responsibility for BellSouth pricing, costing, separations, tariff preparation and filing, and independent company settlements**

**J. Richard Teel
Vice President - Regulatory & External Affairs
BellSouth Telecommunications, Inc.
Atlanta, Georgia**

J. Richard Teel is Vice President - Regulatory & External Affairs for BellSouth Telecommunications, Inc. located in Atlanta, Georgia.

A native of Talladega, Alabama, Richard received his Bachelor of Science degree in 1971 from the University of Alabama and a Doctorate of Jurisprudence in 1974, also from the University of Alabama.

In 1974 Richard began his career as an attorney with the Bell system at South Central Bell. In 1977 he moved to New York as an attorney with AT&T working on the interconnection proceedings at the FCC. In 1980 he returned to South Central Bell as a regulatory attorney responsible for rate proceedings in Kentucky and Alabama.

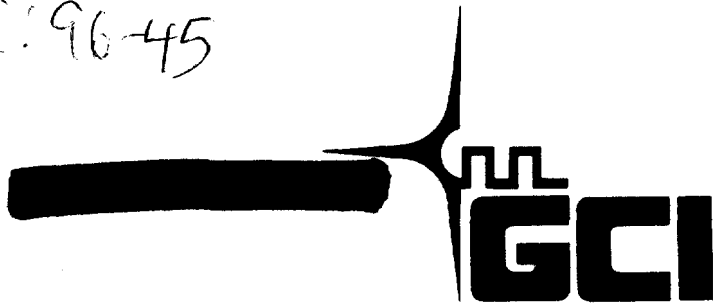
In September, 1984 he was appointed General Counsel for BellSouth's telephone equipment company and was appointed General Counsel, BellSouth Services, Inc. on October 1, 1985.

Richard was elected an Officer in BellSouth on January 1, 1988 and he accepted his present position on September 1, 1991.

Richard holds memberships with the Birmingham Bar Association, the Alabama Bar Association, the American Bar Association and the New York Bar Association.

**BellSouth Telecommunications, Inc.
Suite 4502
675 West Peachtree Street, N.E.
Atlanta, Georgia 30375
Phone: (404) 335-0770
Fax: (404) 529-0332
E-Mail: Richard.Teel@bridge.bellsouth.com**

CC: 96-45



August 15, 1997

General
Communication
Incorporated

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AUG 20 1997
FEDERAL COMMUNICATIONS COMMISSION
OFFICE OF THE SECRETARY

Chairman Reed E. Hundt
Federal Communications Commission
1919 M St., NW
Room 814
Washington, DC 20554

Re: Nomination for Universal Service Administrative Company,
Schools and Libraries Corporation, and Rural Health Care
Corporation Board of Directors

Dear Chairman Hundt:

General Communication, Inc. (GCI), an interexchange carrier with less than \$3 billion in revenues, hereby nominates James R. Jackson for the Board of Directors for the Universal Service Administrative Company (USAC). As you can see from the attached resume, Mr. Jackson has extensive experience not only in the private sector as an attorney for GCI but also as a hearing officer at the Alaska Public Utilities Commission (APUC). GCI believes that Mr. Jackson will bring a unique perspective to the USAC board.

If you have any questions regarding this nomination, please contact Mr. Jackson at 907-265-5545 or the undersigned.

Sincerely,

Kathy L. Shobert
Director, Federal Affairs

cc: Secretary

JAMES R. JACKSON JR.
Regulatory Attorney
General Communication, Inc.
2550 Denali Street, Suite 1000
Anchorage, Alaska 99503

EXPERIENCE

GENERAL COMMUNICATION, INC., Anchorage, Alaska
Regulatory Attorney, September 1993 - Present

Represents GCI in wide range of regulatory proceedings.

ALASKA PUBLIC UTILITIES COMMISSION, Anchorage, Alaska
Hearing Officer, October 1984 - August 1993

Responsible for management and conduct of hearings in most of the cases heard by the APUC in this 9-year period.

ATTORNEY-GENERAL'S OFFICE, Anchorage, Alaska
Assistant Attorney General, Summer 1984

Temporary position with the Consumer Protection Division involving general consumer complaints and several larger investigations within the Division.

ALASKA CONSUMER ADVOCACY PROGRAM, Anchorage, Alaska
Staff Attorney, January 1983 - Spring 1984.

Represented residential consumers on a variety of issues, primarily in utility ratemaking proceedings before the Alaska Public Utilities Commission.

VIRGINIA ASSOCIATION OF COMMUNITY ACTION AGENCIES,
Richmond, Virginia
Energy Advocacy Program Attorney, 1979 - 1982

Represented residential consumers on a variety of energy related matters, primarily utility cases before the Virginia State Corporation Commission.

**VIRGINIA STATE LEGAL AID SOCIETY, INC. and CHARLOTTESVILLE-
ALBEMARLE LEGAL AID SOCIETY, INC., Charlottesville, Virginia**
Statewide Training Coordinator, 1978
Interim Staff Attorney, Summer 1978

Responsible for designing and implementing training programs for attorneys
and paralegals from Legal Services offices across the state.

NEIGHBORHOOD LEGAL AID SOCIETY, INC., Richmond, Virginia
Reginald Heber Smith Community Lawyer Fellow, September 1975 -
September 1977.

Responsible for general caseload and impact litigation representing low
income persons.

EDUCATION

1972 B.A., Cum Laude, Economics, Davidson College,
Davidson, North Carolina

1975 J.D., University of Virginia School of Law,
Charlottesville, Virginia

BAR ADMISSIONS

1975 Virginia
1985 Alaska

PERSONAL

Born Orangeburg, S.C., August 27, 1950.
Married to Mary Ellen Shea, no children.
Excellent health
Hobbies include hunting, fishing, hiking, skiing, canoeing, wilderness trips,
recreational dog-mushing.

Emily Moto Murase

◆ ◆ ◆
66 Cleary Court No. 1208
San Francisco, CA 94109-6504
Tel. 415-346-7870
emurase@stanford.edu

CC: 96-45

24 July 1997

Mr. Peter Cowhey
Chief
International Bureau
Federal Communications Commission
2000 M Street, Suite 800
Washington, DC 20554

VIA FACSIMILE

Peter

Per my e-mail message to you earlier this week, attached please find the resume for Kathleen (K.G.) Ouye who is a candidate for the Universal Service Oversight Board. I think you will agree that, based on her professional accomplishments, she is an exceptional individual that promises to make a unique and valuable contribution the board. As a former Commission staff member, I endorse her enthusiastically. /

Best regards,

Emily
Emily Moto Murase

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SAN MATEO PUBLIC LIBRARY
55 West Third Avenue
San Mateo, CA 94402-1592

TELEPHONE (650) 373-4800
ADMINISTRATION (650) 373-4802
FAX (650) 373-4801

Kathleen "KG" Ouye,
City Librarian
E Mail : ouyekg@pls.lib.ca.us

Education:

University of California, Berkeley BA
University of California at Los Angeles, MA, library and information studies
Advanced studies in business, economics, information technology

Experience - Libraries:

Palos Verdes District Library, reference librarian
Los Angeles Public Library, bookmobile / multi-lingual librarian
Oakland Public Library, administrative librarian for branch and youth services
San Mateo Public Library, city librarian ,1992-

Professional Experience:

California Library Association, City Librarian's Chapter, President 1996-97
California Library Association, Technology Chapter
Peninsula Library System, Administrative Council. Joint Powers Agency
California Public Utilities Commission Task Force on Telecommunications
Infrastructure for schools and public libraries, Chair.
Governor's council on Information Technology
California Foundation on the Economy and environment Telecommunications Summit 1995
California State Library Convocation: Providing Public Library Services to California's 21 st Century Population.
California State Library Task Force Public Libraries Face the Future 1996.
University of California Advisory Board " Library Futures: Emerging Technologies Institute" 1997

Presentations:

European Union: Social Shaping of the Information Superhighway. Conference presentation sponsored by the Volkswagen Foundation.
California Library Association Annual Conference 1996, International applications of information technology.
California Library Association Annual Conference 1995, California initiatives in

telecommunications update.

American Library Association Annual Conference 1997. Telecommunications Legislative Update, State and Local Perspectives.

American Library Association Annual Conference 1997. Latinos On-line Pacific Telesis Regulatory Group / California Economic Strategies Council : telecommunication collaboration. 1996

University of California , Berkeley School of Information Management, annual presentations on management and telecommunications.

California State University, San Jose School of Library and Information Studies, annual lecture on public library trends, telecommunications and diversity .

Publications:

Kick Start Initiative : Connecting America's Communities to the Information Superhighway. Advisory Council on the National Information Infrastructure. Technical assistance and San Mateo Library photos.

California SB 600 Task Force on Telecommunications Infrastructure for k-12 Schools and Public Libraries. 1995

Getting Results: The Governor's Council on Information Technology. 1995

Linking Bay Area Communities. Telecommunications Infrastructure Partnership Vision Statement 1997

Information Technology Projects:

Over 600 people participated in introduction to the internet classes at the San Mateo Library.

Conducting, in conjunction with Stanford University, study on internet use by the public.

San Mateo Gateways: cooperative information link between two school districts, 9 public libraries, the community college district, private schools and community centers through information technology.

Public librarians teaching teachers to use information technology resources for curriculum support. Fee based service.

Public librarians teaching use of business resources to the business community and individual investors.

Job training in computer trouble shooting skills to youth.

Congressman David E. Skaggs
Washington, D.C.

#970365

CC: 96-45



August 11, 1997

RECEIVED
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FEDERAL COMMUNICATIONS COMMISSION
OFFICE OF THE SECRETARY

The Honorable Reed Hundt
Chairman
Federal Communications Commission
1919 M St, N.W.
Washington, D.C. 20554

Dear Mr. Hundt:

I am pleased to forward the resume of Nancy Bolt, who is interested in being appointed to the Universal Service Administrative Company (USAC). Nancy is a talented individual who has made terrific contributions as the Assistant Commissioner for Libraries and Adult Education (also known as the State Librarian) at the Colorado Department of Education. Her role in founding the Colorado Library, Education, and Healthcare Telecommunications Coalition (LEHTC) illustrates Nancy's interest in FCC rulemaking and her enthusiasm to make their implementation a smooth one. Because of her work with LEHTC, Nancy has an unusual perspective on the rules and their impact on recipient schools and libraries, and the telecommunication provider community. I believe this makes her uniquely suited for a position with USAC.

Nancy's experience makes her a good candidate for selection to the Universal Service Administrative Company, and I would appreciate it if you would give her application consideration for this position.

Thank you very much for your assistance.

Sincerely yours,


David E. Skaggs

DES: kn



Nancy M. Bolt
Colorado Department of Education
Colorado State Library
201 E. Colfax Avenue
Denver, CO 80203
(Phone) (303) 866-6900
(Fax) (303) 866-6940
(Email) nbolt@csn.net

Education: Masters in Library Science, University of Missouri, Columbia, 1970.

Bachelor of Science in Secondary Education, history and social studies major, Southeast Missouri State College, 1968

Professional

Experience: Assistant Commissioner of Libraries and Adult Services, Colorado Department of Education. (Colorado State Librarian, Colorado State Library, 1987 to present)

Supervise State Library program areas of Library Development (school, public, and academic), State Publications, Institutions, Blind and Physically Handicapped, Literacy, Adult Basic Education, English as a Second Language, GED, and LSCA. Responsible for state budget of \$3.2 million, and LSCA budget of \$1.6 million. Work with legislature and library constituent groups.

Exercised leadership in:

- * *establishment of graduate library education through Emporia State University.*
- * *development of Access Colorado Library and Information Network*
- * *placement of school media specialists on state school accreditation teams.*
- * *establishment and staffing of the Colorado Center for the Book.*
- * *advocacy for Telecommunication discounts for schools and libraries.*
- * *creation of Colorado Library, Education and Health Telecommunications Coalition.*

Owner/President, JNR Associates (Library Consultant), 1982 to present

Selected contracts:

**Statewide study of networking and interlibrary cooperatives for the Florida State Library, 1994.*

**Statewide facilitation of a five year long range plan for the Florida State Library, 1996.*

Development of Standards for Public Libraries:

- *Founder and member of the Public Library Association's New Standards Task Force to develop new standards for public libraries.*
- *Chair of the Ohio Library Association, Library Development Committee charged with development of new standards for Ohio public libraries. Standards completed Fall, 1986.*
- *Presentation on "New Standards for Public Libraries" delivered to 12 library associations in 1983-84.*

Continuing Education/Staff Development:

- *Co-director of study "Needs of State Library Agencies in Continuing Education" for the Continuing Library Education Network and Exchange (CLENEX), 1982.*
- *Statewide continuing education needs assessment:
Maryland (participant in planning), 1981
Iowa (coordinator of project), 1986*

Marketing:

- *Library Administrative Management Association (LAMA), preparation of prototype workshop, "Getting on the Air," advising libraries how to obtain radio and television air time, 1983-1984.*
- *Designed and conducted workshop on "Marketing for Public Libraries," Connecticut State Library, 1985.*

Branch Chief, Public Library Development and Services, Maryland State Department of Education, 1979-1982.

Supervised all library development staff in the areas of planning and evaluation, information and referral, building and construction, services to institutions, service to the disadvantaged, continuing education, and the Library for the Blind and Physically Handicapped. Responsible for statewide statistical surveys and analysis. Chaired statewide committee to prepare long-range plan for all Maryland libraries (public, school, academic, and special), Maryland Plan for Libraries, 1981-1986. Managed Public Library Branch budget of \$600,000. Managed Federal LSCA budget of \$1.2 million. Supervised state aid program of \$10 million. Served as member of State Library Resource Center Advisory Committee on statewide automated network and services to state government. Served as trustee liaison for state activities.

Professional**Associations:** *American Library Association

Member since 1970

Member, Office of Information and Technology Policy, 1995-1997

Member, Committee on Program Evaluation and Support, 1994-1996

Member, ALA Executive Board, 1990-1994

Member, ALA Council, 1985-1994

Member, Strategic Long-range Planning Committee, 1984-1986

Member, ALA Planning Committee, 1986-present

*Association of Specialized and Cooperative Library Agencies

President, 1997-1998

*Public Library Association

President, 1983-1984

Member, Board of Directors, 1979-1982

Member, Executive Committee, 1982-1985

Member, Goals, Guidelines, and Standards Committee, 1978-1982

Editor, Public Libraries, 1974-1977

Founder and member, New Standards Task Force, 1984-1986

*American Library Trustee Association

Member, Board of Directors, 1984-1985

*Junior Members Round Table

President, 1975-1976

Editor, JMRT Footnotes, 1971-1973

*Colorado Library Association

Member, CLA Legislative Committee, 1987 -

Awards: Colorado Librarian of the Year, 1991**Publications:** Monthly column in Centennial Libraries, 1987-Workpages for the PLA Planning Process, 1990

State Library of Florida

The CAMEO Handbook: Community Analysis Methods & Evaluative Option,
1993

Virginia State Library & Archives

CC: 96-45

JK

Stone County Library

P.O. Box 225
South Side Square
Galena, Missouri



Ph: 417-357-6410
Fax: 417-357-6695

August 11, 1997

Mr. Reed Hundt, Chairman
Federal Communications Commission
1919 M Street
Washington, DC 20554

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OFFICE OF THE SECRETARY



Dear Mr. Hundt:

It is with great pleasure that the Missouri Public Library Directors Group submits the name of Mrs. Annie Busch for the Universal Service Administrative Company Board of Directors. Mrs. Busch's experience in both libraries and telecommunications makes her an ideal candidate to represent us on this board. Her resume and other endorsement letters follow under separate cover.

Thank you for considering Mrs. Busch for the USAC Board of Directors.

Sincerely,

A handwritten signature in cursive script, appearing to read "David Doennig".

David Doennig
Chairman,
Missouri Public Library Directors



CC: 96-45

Rebecca McDowell Cook
Secretary of State

Office of Secretary of State
State of Missouri
Jefferson City, MO 65101

State Information Center
Library

August 13, 1997

Honorable E. Reed Hundt
Chairman, Federal Communications Commission
1919 M Street
Washington, D.C. 20554

RECEIVED
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FEDERAL COMMUNICATIONS COMMISSION
OFFICE OF THE SECRETARY

Dear Mr. Chairman:

The library organizations of Missouri and the Missouri State Library submit the name of Annie Busch, Director of the Springfield-Greene County Library, to serve on the Boards of Directors for the Universal Service Administrative Company (USAC) and the Schools and Libraries Corporation.

Mrs. Busch is known throughout Missouri and the nation for voicing library positions and needs on telecommunications. Her work on the Governor's Commission on Information Technology has enabled her to influence Missouri's telecommunication policy. She worked closely with the Missouri Public Service Commission, the Missouri consumer advocate, and the Missouri Legislature on telecommunication issues.

Her appointment to these boards would have libraries represented by a director who has immediate experience in arranging telecommunications for both an urban and rural libraries. She would be an excellent choice to represent all public libraries.

Thank you for considering Mrs. Busch.

Sincerely,

Sara Parker
State Librarian

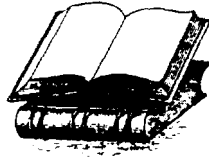
SP/bw

Missouri State Library

600 W. Main, P.O. Box 387, Jefferson City, MO 65102-0387 • Ph: 573-751-3615, TDD: 800-347-1379

Stone County Library

P.O. Box 225
South Side Square
Galena, Missouri



Ph: 417-357-6410
Fax: 417-357-6695

August 11, 1997

Mr. Reed Hundt, Chairman
Federal Communications Commission
1919 M Street
Washington, DC 20554

Dear Mr. Hundt:

It is with great pleasure that the Missouri Public Library Directors Group submits the name of Mrs. Annie Busch for the Universal Service Administrative Company Board of Directors. Mrs. Busch's experience in both libraries and telecommunications makes her an ideal candidate to represent us on this board. Her resume and other endorsement letters follow under separate cover.

Thank you for considering Mrs. Busch for the USAC Board of Directors.

Sincerely,

A handwritten signature in dark ink, appearing to read "David Doennig". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

David Doennig
Chairman,
Missouri Public Library Directors